## MAY 25TH

# Build a framework to develop and govern a 10 year plan





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## Introduction: Workstream 2

"Structures to develop and govern a 10 year education plan which include the development of system architecture that delivers for intelligent, sustainable long-term education policy and planning"

## Who is it for:

children, young people and lifelong learners
Particularly Generations Z who face economic and social uncertainties.

We need to build flexibility, agility and resilience into education.

..source FED NCR

## Support for a long-term plan

In March 2021, the FED commissioned a short national consultation questionnaire across education stakeholders. % of respondents felt the following:

- 94% education would be stronger if it were guided by a long-term vision and plan;
- 95% it was time for such a plan to get support from across political parties;
- 96% a long-term plan needed to be longer than 5 years.

Participants in our various consultations felt:

- A sense of urgency to ensure the next generation can flourish.
- Caution against making significant changes quickly, to safeguard the 'good' and to make it 'great' in the future.
- Change should be managed carefully to prevent learners becoming collateral damage

....source FED NCR

# What is a long-term plan?

A pathway to achieve agreed goals and outcomes.

## An example:





Soci

Flexible



\* Gap analysis or SWOT

# What's the relevance of structure and governance?

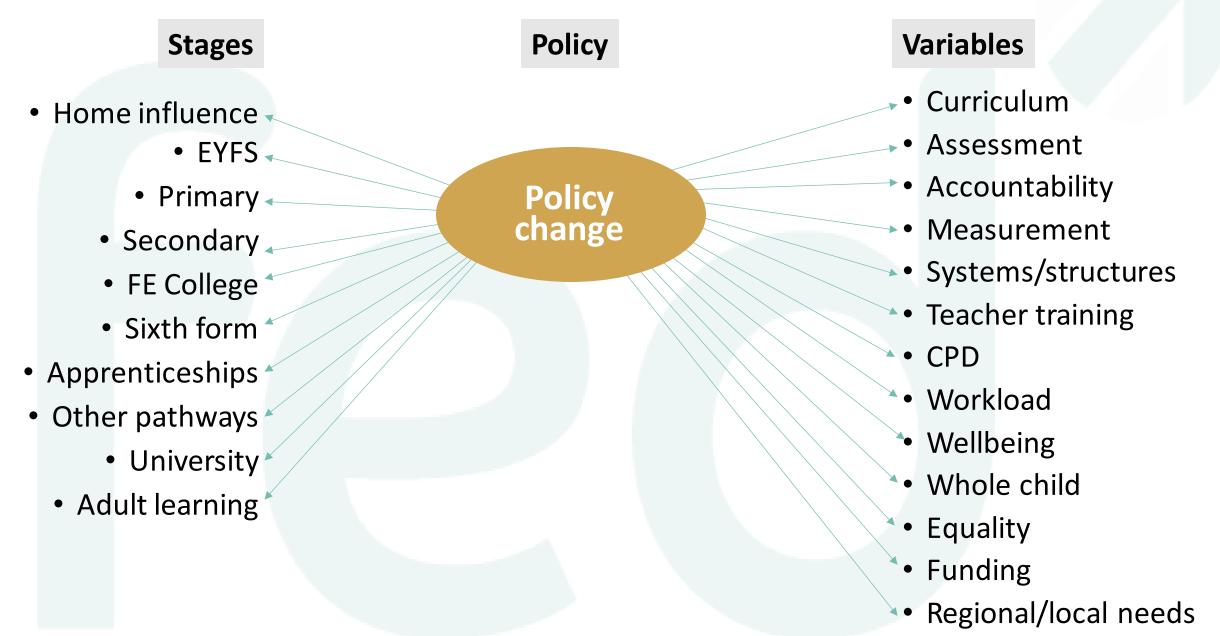
Structure: how do we go about creating the plan?



Governance: who decides on the structure, management and status of the plan?

<sup>\*</sup> Gap analysis or SWOT

## Structure: it is a complex landscape



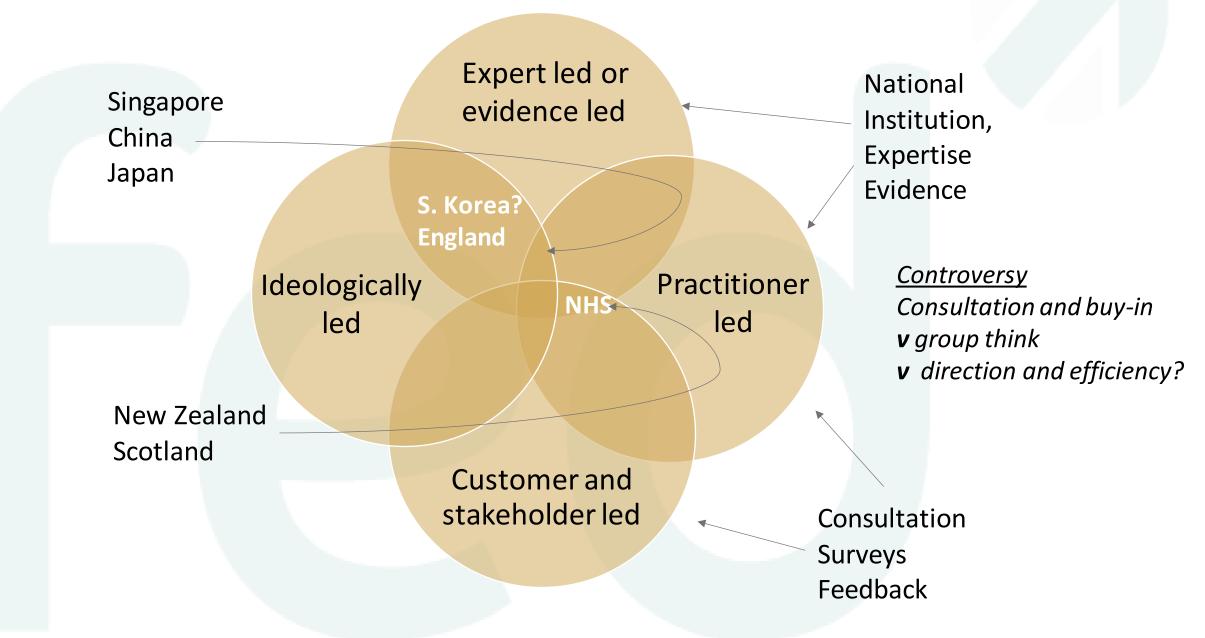
# Structure: interdependency adds to complexity

included etc.

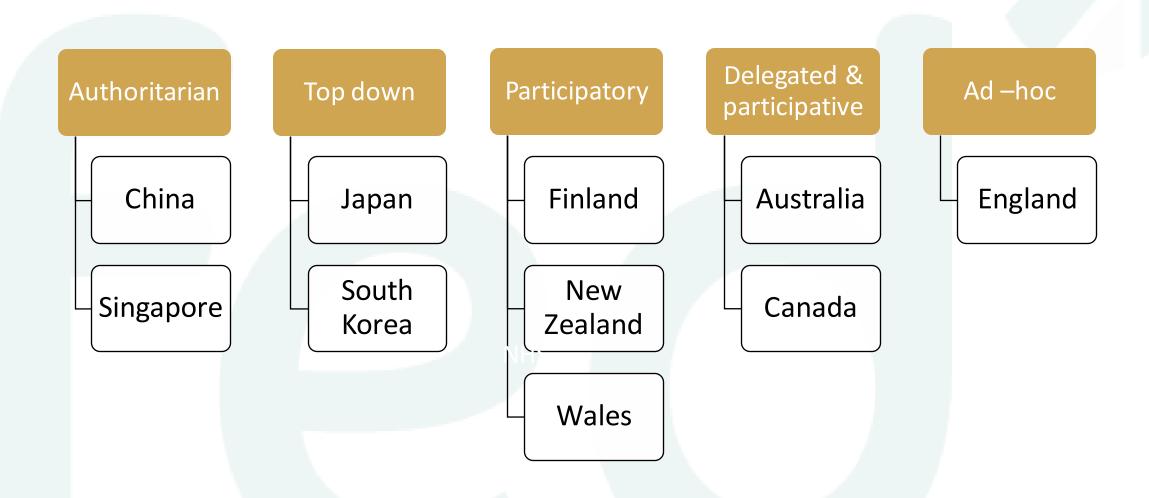
#### **Policy example Variables Stages** Curriculum Home influence Assessment • EYFS Accountability Curriculum Primary change Measurement Secondary Systems/structures • FE College Teacher training Sixth form CPD Apprenticeships Workload Other pathways Wellbeing Implications: University One change impacts all other variables Whole child Adult learning Possible unintended consequences: narrow Equality curriculum choice; accessibility; damaging to equity; reduces other skills; teacher **Funding** retention worsens; regional relevance not

Regional/local needs

## Structure: whose evidence and input do we use?



## Governance: there's lots of different models



# England has challenges, but the timing is right:

## **Planning structure:**

- no long-term societal plan
- fragmented institutions
- evidence hard to access
- little process

## Planning governance:

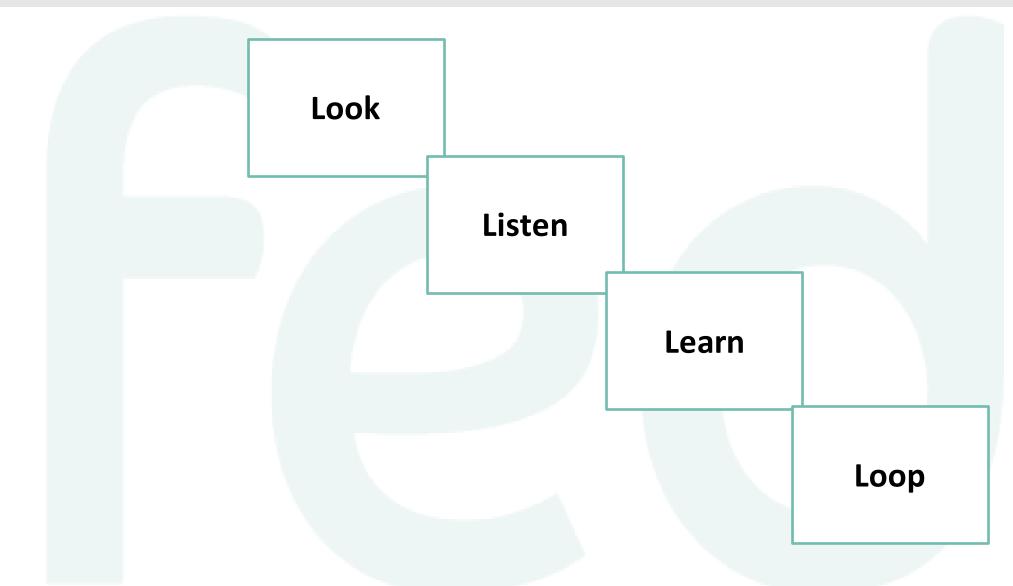
- no cross-party agreement
- historic conflict
- local government weakened
- advisory boards disbanded

### **But!**

- There are some clear longterm goals post-Brexit
- Covid experience says we must manage education better
- Long-term thinking is now more evident in education
- Mayoral and regional government is developing
- FED has brokered cross-party conversations

## How to

The approach to developing our thinking will determine success:



# Break-out questions:

- Who, at national and local level, do you think should manage the process of long range planning?
- What is needed to achieve a sound structure for meaningful change to take place?

# Thank you for your time

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